

Public Relations  
General  
Matters  
DCI/IC-74-1420

5 JUN 1974

Executive Registry

74-1651/B

Mr. Kent B. Crane  
Office of Representative  
Peter H. B. Frelinghuysen  
House of Representatives  
Washington, D. C. 20515

Dear Kent:

Thank you for your letter of 20 May. I have written to Bob Murphy and suggested we all meet at a convenient time to discuss the Commission's interest in the topics you've outlined in your letter.

I am most interested in the Commission's work and will look forward to discussing it further.

Sincerely,

W. E. Colby

W. E. Colby

STAT

bb (3 June 1974)

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*Public Relations*  
Executive Registry 2  
74-165111  
*Compassionate*  
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CORNING INTERNATIONAL CORPORATION

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ROBERT D. MURPHY  
Honorary Chairman of the Board

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Corning Glass Works  
Cable Address: "CORNGLOSS"

June 5, 1974

The Honorable  
William E. Colby  
Director  
Central Intelligence Agency  
Washington, D.C. 20505

Dear Bill:

Thank you for your letter of May 31, 1974, and its enclosure, a copy of Mr. Kent Crane's letter of May 20, 1974.

I have discussed this with Fran Wilcox, and we will be in touch with you after Mr. Crane's return from Southeast Asia, about June 17.

With warm regards, believe me

Yours sincerely,

*Bob*

Robert Murphy

RM:lb

cc: Mr. Francis O. Wilcox

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*Public Relations  
2. Congressional  
Matters*  
DCI/IC 74-1029

Exec.Reg. 74-1651/A

31 MAY 1974

The Honorable Robert Murphy  
Chairman of the Board  
Corning International Corporation  
717 Fifth Avenue  
New York, New York 10022

Dear Ambassador Murphy:

I have received a letter from Kent Crane, the Administrative Assistant to Congressman Frelinghuysen, telling me of his appointment with the Commission on the Organization of the Government for the Conduct of Foreign Policy. In his letter he suggested meeting with me to discuss the proposed outline for the Commission's study on intelligence.

As you know, I believe the work of the Commission is very important, and I am anxious to be cooperative with you in your work. Accordingly, I think it might be useful if you and I could meet with Mr. Crane to discuss the Commission's plans and further focus on intelligence and his role. I'd also like to have General Graham and [ ] of my Intelligence Community Staff present so that they can follow up as desired. If this seems a good idea, please let me know, and we will set up a mutually agreeable time to get together.

STAT

Sincerely,

/s/ Bill

W. E. Colby

Enclosure  
Copy of Mr. Crane's  
letter mentioned above

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PETER H. B. FRELINGHUYSEN  
5TH DISTRICT, NEW JERSEY

COMMITTEE:  
FOREIGN AFFAIRS

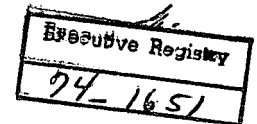
KENT B. CRANE  
ADMINISTRATIVE ASSISTANT

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**Congress of the United States**  
**House of Representatives**  
**Washington, D.C. 20515**

May 20, 1974

DISTRICT OFFICES:  
MORRISTOWN, NEW JERSEY 07960  
U.S. POST OFFICE BUILDING  
1 MORRIS STREET  
201/538-7267  
SOMERVILLE, NEW JERSEY 08876  
U.S. POST OFFICE BUILDING  
39 DIVISION STREET  
ROOM 3  
201/526-2667



The Honorable William Colby  
Director  
Central Intelligence Agency  
Washington, D.C. 20505

Dear Bill:

You are already aware of the existence and purpose of the Commission on the Organization of the Government for the Conduct of Foreign Policy. The Commission is approaching its task in two phases. First, it is taking testimony from practitioners in the foreign affairs field, such as yourself. Second, it is conducting in depth studies of specific foreign policy issues of major importance.

The Commission Chairman, Ambassador Robert Murphy, and Congressman Frelinghuysen are both personally very interested in the Commission's study of the intelligence community. As the enclosed letter indicates, Ambassador Murphy recently named me to head the Commission's study group on intelligence.

It is my intention, for rather obvious reasons, to keep our study group small and select. Further, it is my hope that we can draw as necessary upon the expertise available within the intelligence agencies, the USIB and the PFIAB.

As a first step, may I ask your assistance on three specific matters:

(a) Would it be possible to call upon you during the week of June 17th when I am scheduled to return from a study trip to Southeast Asia? At that time I would like to review our proposed study outline (a tentative list of topics which would seem to be of legitimate interest to the Commission is enclosed) and discuss the type of information and possibly staff assistance which we might reasonably expect to obtain from you. I will be prepared to spend as much time as you think useful with you, your staff or members of the USIB staff.

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(b) Could you arrange, either directly or with DOD, to reinstitute the more esoteric clearances which I shall need to carry out the Commission's mandate successfully? I believe I had most of the necessary clearances when I left USIA a few months ago. In the interim, DOD has recently granted me another TS clearance, so upgrading my clearances should be a relatively simple matter.

(c) May I have access to previous studies of the intelligence community done in the past couple of years by various people and presumably available to you as Director of Central Intelligence? I am well aware that much thought and not an insignificant number of reports have been devoted to the organization and total resource structure of the intelligence community. The Commission has no desire to laboriously retrace the steps of others over well-trodden ground.

It is my sincere hope that you and others in the intelligence community will accept our study group's creation and charter as readily as we accept the challenge of the task ahead.

Kind personal regards.

Sincerely,



Kent B. Crane  
Administrative Assistant

cc: Ambassador Robert Murphy  
Honorable Francis O. Wilcox

CORNING INTERNATIONAL CORPORATION

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717 FIFTH AVENUE, NEW YORK, N.Y. 10022

ROBERT D. MURPHY  
Honorary Chairman of the Board

A wholly owned subsidiary of  
Corning Glass Works  
Cable Address: "CORNGLOSS"

May 3, 1974

The Honorable  
Peter H.B. Frelinghuysen  
Congress of the United States  
House of Representatives  
Washington, D.C. 20515

MAY 10 1974

Dear Peter:

Thank you so much for your helpful letter of May 1, 1974, on the work of the Commission on the Organization of the Government for the Conduct of Foreign Policy.

I find myself in full agreement with what you say in the first paragraph, as well as your useful remarks at the Commission's recent meeting. We are giving study to the manner in which public support can best be generated as well as to the matter of timing.

I am glad you mention the role of intelligence in which I am personally very much interested. It is lucky to have Kent Crane aboard and to be able to draw on his experience and judgment. Fran Wilcox, too, agrees that Mr. Crane is best equipped to head the study group.

With warm personal regards.

Sincerely yours,

*RB*

Robert Murphy

RM:lb

cc: Hon. F.O. Wilcox



INTELLIGENCE TOPICS FOR REVIEW  
By COG/FP Study Group

I. Intelligence Collection

- A. Requirements--how and by whom should requirements be generated?
- B. Sources--are both human and technical sources currently adequate and what is their future potential?
- C. How debilitating are various operational restraints (inadequate cover, opposition CI efforts, etc.)?
- D. What cost-effectiveness studies have, or can be, made of various elements of the intelligence effort?
- E. What are the specific collection missions of individual agencies and what degree of coordination exists among them?

II. Intelligence Reports and Estimates

- A. Is current reporting adequate--in terms of type (basic/strategic, current and estimative) and topic (political, economic, military and scientific)?
- B. Is the style and schedule for the production of reports well-conceived--are policy maker concerns and needs paramount; is threat assessment effective and timely; etc. ?
- C. How should raw data be collated--who should produce finished intelligence; who should brief senior officials; how many collating elements are necessary and economical; etc. ?
- D. How should reports be distributed--who should get which reports in the Executive and Legislative Branches of government?
- E. How should reports be evaluated--by whom, how often, in what format, etc. ?

III. Oversight Responsibility

How can intelligence activities best be coordinated and subjected to accountability and review in the Executive Branch and in Congress?

IV. Covert Political Action

Does the U.S. Government require a continuing capability for covert action abroad (i. e., clandestine political or propaganda operations in foreign countries)? If so, under what circumstances, safeguards and organizational authority should it be managed?

Congress of the United States  
House of Representatives  
Washington, D.C. 20515

OFFICIAL BUSINESS



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M. C.

The Honorable William Colby  
Director  
Central Intelligence Agency  
Washington, D.C. 20505

By Courier

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